



## **Position Description of the Chair of the Board**

Approved by the Board of Directors on March 12, 2020

## **POSITION DESCRIPTION OF THE CHAIR OF THE BOARD**

### **1. General**

#### **A. Purpose**

This position description describes the appointment, role and responsibilities of the chair (the “**Chair**”) of the board of directors (the “**Board**”) of Andlauer Healthcare Group Inc. (the “**Company**”).

#### **B. Constatting Documents and Applicable Legislation**

This position description is subject to and shall be interpreted in a manner consistent with the Company’s constating documents and any applicable legislation (including the *Business Corporations Act* (Ontario) and the rules and policies of the stock exchange on which the Company’s securities are listed), all as may be amended or amended and restated from time to time.

### **2. Charter**

This position description should be read together with the written charter of the Board and the position description of the lead director of the Board (the “**Lead Director**”), if any, as such documents may be amended or amended and restated from time to time. This position description is subject to the position description of the Lead Director.

### **3. Office**

The Board shall appoint the Chair at the first meeting of the Board following the annual meeting of shareholders each year, to continue in office until the next such meeting. If the Board does not appoint a Chair, any director of the Company (a “**Director**”) who is then serving as Chair shall continue as a Chair until his or her successor is appointed. The Chair will be independent within the meaning of National Instrument 58-101 – *Disclosure of Corporate Governance Practices*, and free of any relationship that, in the opinion of the Board, would interfere with the exercise of his or her independent judgement as Chair of the Board or alternatively, where the Chair is not independent, there shall also be appointed an independent Director to act as Lead Director.

### **4. Responsibilities**

#### **A. Board Leadership**

The Chair will provide leadership to the Directors in discharging their mandate as set out in the charter of the Board, including by:

- (a) leading, managing and organizing the Board consistent with the approach to corporate governance adopted by the Board from time to time;
- (b) promoting cohesiveness among the Directors;
- (c) promoting honest and ethical decision making by the Directors; and

- (d) being satisfied that the responsibilities of the Board and its committees are well understood by the Directors.

## **B. Relationship with Management**

The Chair shall provide advice, counsel and mentorship to the Company's management team, including its Chief Executive Officer, Chief Financial Officer, President, Transportation, President, Specialty Solutions and President, Logistics, as applicable.

## **C. Information Flow**

The Chair and the Lead Director, if any, shall promote the provision of information to the Directors on a timely basis to keep the Directors apprised of matters which are material to Directors.

The Chair and the Lead Director, if any, shall be satisfied that the information requested by any Director is provided as appropriate and meets the needs of that Director.

## **D. Meetings of the Board**

In connection with meetings of the Directors, the Chair, together with the Lead Director, if any, shall be responsible for the following:

- (a) scheduling meetings of the Directors;
- (b) setting the agenda for meetings of the Board based on consultations with the Board and management, as appropriate;
- (c) presiding over meetings of the Directors (other than *in camera* meetings or portions of such meetings in respect of which the Chair is conflicted);
- (d) co-ordinating with the chairs of the committees of the Board to schedule committee meetings based on consultations with the committee members and management, as appropriate;
- (e) making arrangements for management, outside advisors and other individuals to attend meetings, as appropriate, to assist the Board or committee to carry out its work;
- (f) adopting procedures so that the Board and committees can conduct business and function effectively;
- (g) ensuring that all business required to come before the Board is brought before the Board such that the Board is able to carry out its duties to supervise the management of the business and affairs of the Company;
- (h) monitoring the adequacy of materials provided to the Directors by management in connection with the Directors' deliberations;
- (i) ensuring that the Directors have sufficient time to review the materials provided to them and to adequately discuss the business that comes before the Board; and

- (j) encouraging free and open discussion at meetings of the Board.

**E. Meetings of Shareholders**

Unless otherwise determined by the Board, the Chair shall preside over meetings of the Company's shareholders.

**F. Position Description Review**

The Board shall review and assess the adequacy of this position description as required from time to time and approve any changes it deems appropriate.

**G. Other Responsibilities**

The Chair shall perform such other functions:

- (a) as may be ancillary to the duties and responsibilities described above (including, as applicable, any duties and responsibilities allocated to the Chair related to communication with shareholders of the Company and regulators and Director development); and
- (b) as may be delegated to the Chair by the Board from time to time.

**5. Remuneration**

The Chair shall receive such remuneration as the Board may determine from time to time.